

**Village of Gates Mills**  
**MINUTES OF A REGULAR MEETING OF COUNCIL**  
**October 11, 2022**

A regular meeting of the Council of the Village of Gates Mills, Ohio was held at the Community House on Tuesday, October 11, 2022, at 5:30 p.m. with Mayor Schneider presiding. The meeting was livestreamed to the internet.

Councilmembers present: Atton, Deacon, Press, Steinbrink, Turner.

Other Village officials present were Clerk DeCapite, Service Director Biggert, Police Chief Minichello, Fire Chief Robinson, Finance Administrator Mulh, Village Engineer Courtney, and Law Director Hunt.

Councilmember Steinbrink moved to excuse Councilmember AuWerter. Councilmember Deacon seconded the motion.

Roll call: Ayes: Deacon, Press, Steinbrink, Turner.  
Nays: Atton.  
Motion carried.

Councilmember Turner moved to excuse Councilmember Welsh. Councilmember Deacon seconded the motion.

Roll call: Ayes: Deacon, Press, Steinbrink, Turner.  
Nays: Atton.  
Motion carried.

The minutes of the September 13, 2022, regular Council meeting were presented by the Clerk. Councilmember Press added the word "suburban" between 70 and public school systems on page 4. Councilmember Press changed "at this time" on page 2 to "until the remit of the Committee is clear". Councilmember Turner moved to approve the September 13, 2022, minutes as amended with Councilmember Press seconding the motion.

Roll call: Ayes: Atton, Deacon, Press, Steinbrink, Turner.  
Nays: None.  
Abstain: None.  
Motion carried.

Mayor Schneider introduced Ohio Senator Jerry Cirino. Senator Cirino noted that district maps are changing in Ohio beginning in January 2023. The Village of Gates Mills will be a part of Senator Cirino's district when the change takes place.

Mayor Schneider introduced the Mayfield City School District Superintendent Dr. Michael Barnes and Treasurer Scott Snyder, to present the State of the Schools. The full presentation can be viewed via the online recording from timestamp 9:05 until 44:10. Dr. Barnes stated the school district is strong and he is proud of what they are doing and where they are. They are always looking to improve. After discussing the state report card and the star system, Dr. Barnes noted students have rebounded from the disruption of COVID and its impact on learning. Dr. Barnes also recognized the Ohio School Resource Officer of the Year, Officer Arch Kimbrew, who is the Gates Mills Elementary SRO. The district has four priorities presently. They are (1) Student Achievement, Growth and Engagement, (2) Professional Learning Communities, (3) Fiscal Stewards and Effective/Efficient Operations, and (4) Community Engagement. Treasurer Snyder the district is controlling the rate of growth of expenses at 2%. They look to get a return on investment while trying to stay in the middle on taxes compared to surrounding communities. The district ended the last fiscal year with a cash reserve of \$56 million. However, they predict a decline in cash balances, if they do nothing, by 2029 they will need to ask for a 14.68-mill levy to eradicate a gap of \$12.7 million. The district is targeting 2024 to pass a levy and start collecting in it in 2025. Their last levy passed in 2016, so it will be 8 years when they ask for funding in 2024. Since 2007, \$74.7 million has been invested into the district's facilities. They have renovated classroom spaces, done roof repairs, completed brick and mortar pointing, improved safety and security and improved program spaces for kids. Future goals include the realignment of Miner Road, moving CEVEC to the high school main campus at the Cuyahoga County Library, renovating Lander Elementary with the addition of an elevator, renovations of the courtyard, media center and furniture, and renovating Center Elementary with an elevator addition and retrofitting of classrooms. This would be one-time money for one-time expenses. Treasurer Snyder added the facilities are in great shape.

Dr. Barnes added the district is implementing an intentional and instructional focus for testing. They will implement and work the plan, monitor progress, and make changes in hopes of moving to the top of the performance charts. He noted Mayfield is a great school district and they are more focused and are working a plan with a great framework to increase student productivity and achievement. There are quantitative and qualitative distinctions, and we have to keep it in perspective. A community-wide satisfaction survey was recently completed and 75.8% were satisfied or very satisfied with the schools. He is looking forward and engaging with the communities As part of that plan.

The question-and-answer portion of the presentation can be viewed online from timestamp 44:25 through 1:05:44. Treasurer Snyder, when asked about keeping the same number of buildings or if consolidations are being considered, stated they intend to keep the same number and want to be in each community in the district until that is not possible. He stated there are ideal and optimal sizes for everything, but we lose the intimate touch when we consolidate for operational efficiencies.

Mark Shoag, resident, asked what percentage of time the school was open in the last two years. Treasurer Snyder responded that the schools were closed by the State of Ohio during the last 9 weeks of the 2019-2020 school year and then the first 6 weeks of the 2020-2021 school year. There was re-entry of students in the fall and then all students were back in the third quarter and last nine weeks of the year. Treasurer Snyder added that teachers in the school district reported to work even when school was remote. The district noted early literacy scoring was affected by children staying home. Mayfield City School District was one of the first to go back to in-person. Creativity requires face-to-face and not remote.

Marlana Renner, resident, asked when the next state report card will come out. Dr. Barnes responded the report cards come out every September. So there will be a report card before the 2024 November election. However, the levy is not set in stone yet. Things can and do change.

Mayor Schneider thanked Dr. Barnes and Treasurer Snyder for their report.

Councilmember Turner introduced (via Zoom) Hyfi CEO Brandon Wong and Chagrin River Watershed Partners Senior Project Manager Laura Bonnell to present information regarding the Hyfi water level sensors. The water level sensor project funding is complete and Hyfi is asking for a cost sharing program to be formed with involved communities. CRWP wants to sustain the program. Mr. Wong provided some history of the pilot program from 2020. Monitors are placed strategically through the Chagrin River. The Great Lakes Protection Fund helped pilot the program. They are now working with Fire Chiefs to provide better updates regarding what is happening on the river heading our way. Real-time flood maps are being created to show what areas could be impacted when water levels rise. Therefore, communities can take action prior to problems arising. The cost share is \$1,725 per year per site. This includes monitoring, event data, personalized updates, dedicated member coordination from CRWP, and local engagement to add members and reduce cost. Without the monitoring information, the Fire Chief uses his truck and flashlight to monitor the river levels at Chagrin River Road and Wilson Mills. We have three sensors in the Village. They are at Dinker's Marsh (beaver dam), Mayfield Road, and Wilson Mills at Chagrin River Road. Modeling for flood potential will be a plus. This will calculate how far out of the banks the water will go, which is a great tool that we didn't have before. Law Director Hunt said that it sounds like the program could fit in the parameters for a land conservation fund project and he will look into that. Mayor Schneider thanked Mr. Wong and Ms. Bonnell for their time.

Pay Ordinance #1266 in the amount of \$398,711.87 was presented by the Clerk. It was moved by Councilmember Press to approve Pay Ordinance #1266. Councilmember Steinbrink seconded the motion

Roll call: Ayes: Atton, Deacon, Press, Steinbrink, Turner.  
Nays: None.

Motion carried.

Clerk DeCapite read Treasurer Siemborski's report for the nine months ending September 30, 2022. His report is attached.

Mayor Schneider commended Chief Robinson and the Fire Department for a job well done at the recent house fire in the Village.

Mayor Schneider asked Council to approve the appointment of Karen Long Cascio to the Broadband Committee, Vikram Swamy to the Mayfield Schools Liaison Committee and Dennis Leazott to the Safety Committee.

Councilmember Steinbrink moved to approve the Mayoral appointments of Karen Long Cascio to the Broadband Committee, Vikram Swamy to the Mayfield Schools Liaison Committee, and Dennis Leazott to the Safety Committee. Councilmember Deacon seconded the motion.

Roll call:      Ayes: Atton, Deacon, Press, Steinbrink, Turner, Welsh.  
                     Nays: None.  
                     Motion carried.

Clerk DeCapite did not have a report.

Chuck Spear reported on the Heritage Home Program. His report is attached. Mr. Spear noted Heritage Home is a Cleveland Restoration Society program for historic preservation. Over 40 communities participate in the program that offers services such as technical assistance, site visits and bid reviews. Loans are offered through Key Bank and Third Federal. Key Bank offers \$150,000 at 2% for up to ten years for insulation, energy efficiency upgrades, new roofs and gutters, chimney repairs and more. A home must be 50 years old or older and be valued at \$750,000 or less to qualify.

Councilmember Turner, for the Gates Mills Land Conservancy, reported the annual meeting will take place on October 19 at 6:00 p.m. in the Community House. The speaker will be Erick Carlson who is a Village resident, biologist, and teacher at University School. He will give a special presentation on our local tree canopy. She noted voting will take place for three directors. The presidency is decided by the Board of Directors. The GMLC is also hosting naturalist walks and talks on Saturdays in October. This Saturday is about bluebirds at the Sherman Road Preserve.

Councilmember Turner provided a report for the Comprehensive Plan project. Kris Hopkins let the September 27<sup>th</sup> Advisory Committee meeting. The Committee heard presentations about Village finances, schools, and defensible zoning. The presentations went longer than planned, which led to the breakout discussions regarding housing (attracting new or keeping existing residents) and the Village Center starting later. The groups wanted more time to discuss the topics, so the consensus was to reconvene on

October 18 and continue the discussions. One member, Al Cowger, resigned from the Committee due to a conflict of interest he has with zoning and Gilmour.

Councilmember Press stated he would like to hear more discussion on environmental and preservation of the rural character of the Village. He stated Mayfield Schools is not being addressed at all. He added that one issue is getting too much discussion and that is cluster homes. He stated the survey showed that 2 to 1 were not in favor of cluster homes and he does not know where the pressure to do them is coming from. Councilmember Turner responded that clearly environmental issues are important, and they are on the agenda. She added that when this plan started, one of the issues was about housing and attracting new and retaining existing residents. The Village hired an expert to look at the data and assist the Advisory Committee in moving forward and discussing the topics. The Advisory Committee can say if a topic or issue fits Gates Mills or not. This last meeting was the first time the Advisory Committee has grappled with the issues.

Councilmember Press stated the Advisory Committee saw a redline markup of the zoning code and a map with development sites was shown. Mayor Schneider stated we can discuss this with CT and lessen the emphasis. Councilmember Atton stated CT is doing a lot of work and the redline document was produced by them; therefore, the \$72,000 cost will probably be going up. He asked what the cost is now. Councilmember Turner noted there was one experience of an additional cost and now we are given advance notice of any additional expenses. There have not been any. We are not doing a second set of neighborhood meetings. Councilmember Atton asked for the total number of people who attended the Town Hall and filled out the survey and if it was the same people or different people. Councilmember Turner responded that CT is getting the information.

Chief Minichello had provided his report in the Council packet. He informed Council that Lyndhurst Municipal Court is still working on the software integration with Sensys Gatso to move the traffic camera project forward. Councilmember Steinbrink added that Garfield and Parma Courts are grappling with this as well. The court's software company is working with the courts on the technology. A revised agreement will be forthcoming along with an ordinance.

Service Director Biggert had provided his report in the Council packets. Councilmember Deacon commented on Mills Building expenses and personnel costs being higher than last year.

Fire Chief Robinson provided his report in the Council packet. There was a small fire with a bathroom fan in September. There were also three vehicle accidents. One vehicle hit a hydrant and rolled. Another driver was inattentive and overcorrected. There were no skid marks, so there was no brake analysis per the Police Chief.

Chief Robinson reported on a fire that took place on October 7. The fire was a major loss with \$750,000 in damages. The family was not home at the time. The house



was fully involved in flame before the Fire Department got the call. There was not a monitored alarm system and the family lost 3 dogs, 2 cats, their belongings and home. The department's operations were wonderful, while the loss to the residents was so great. Being a weekday, the service firemen were working, and we made it there in 9 minutes 19 seconds. We are not a staffed Fire Department, so the response time was phenomenal. The incident commander was Dave Biggert and he did a great job. There were many compliments from other departments about the operation and structure. The new engine was worth its weight in gold. A re-kindle was also experienced at 5:15 a.m. on Saturday. Chief Robinson had warned the resident this was a possibility.

Ordinance No. 2022-27 "An Ordinance Amending Zoning Code Section 1157.03, 'Accessory Uses in U1 Single-Family House District; New Standards' to Adopt a New Subsection (n) to Permit the Keeping of Chickens and Certain Other Domesticated Fowl as an Accessory Use in Residential Zoning Districts and Amending the General Offenses Code to Adopt a New Section 518.18, 'Backyard Chickens and Certain Other Domesticated Fowl'" was read by Councilmember Steinbrink. Councilmember Steinbrink noted the Ordinance is on second reading. He is having a meeting with residents regarding modifications to the ordinance. A public hearing will also take place. Law Director Hunt noted a public hearing is needed if the zoning code is amended.

Ordinance No. 2022-28 "An Ordinance Amending Section 1163.11, 'Fences; New Standards', of Chapter 1163, 'Lot and Yard Regulations', to Further Regulate Chain Link Fences" was read by Councilmember Steinbrink. Councilmember Steinbrink noted the Ordinance is on second reading. The Ordinance pertains to chain link fencing in the side or rear yard that is visible within 50 feet of a public street.

Councilmember Steinbrink moved to refer Ordinance No. 2022-28 to Council for a public hearing at its November meeting. Councilmember Turner seconded the motion.

Roll call: Ayes: Atton, Deacon, Press, Steinbrink, Turner.  
Nays: None.  
Motion carried.

After discussion, Councilmember Steinbrink amended the motion to refer Ordinance No. 2022-28 to Council for a public hearing at its December meeting. Councilmember Turner seconded the motion.

Roll call: Ayes: Atton, Deacon, Press, Steinbrink, Turner.  
Nays: None.  
Motion carried.

Resolution No. 2022-29 "A Resolution Authorizing the Mayor and the Clerk to Enter Into an Agreement with the City of Mayfield Heights for the Furnishing of Emergency Medical Service Protection for the Village of Gates Mills for the Years 2022 through 2026, Authorizing a Rate of Payment for Rescue Squad/Ambulance Services

from the City of Mayfield Heights, and Declaring an Emergency” was read by Councilmember Steinbrink. Chief Robinson explained that Mayfield Heights is our backup EMS service, while Mayfield Village remains our primary service provider. If Mayfield Heights is tied up, then mutual aid would respond.

Councilmember Deacon moved that the rules requiring ordinances to be read on three different days be suspended and that Resolution No. 2022-29 be placed upon its final passage. Councilmember Atton seconded the motion to suspend the rules.

Roll call: Ayes: Atton, Deacon, Press, Steinbrink, Turner.  
Nays: None.  
Motion carried.

Councilmember Steinbrink moved to approve Resolution No. 2022-29. Councilmember Deacon seconded the motion to approve Resolution No. 2022-29.

Roll call: Ayes: Atton, Deacon, Press, Steinbrink, Turner.  
Nays: None.  
Motion carried.

Ordinance No. 2022-30 “An Ordinance to Amend the Annual Appropriation Ordinance No. 2021-50 to Increase Certain Appropriations and Other Expenditures of the Village of Gates Mills, Ohio for the Fiscal Year Ending December 31, 2022” was read by Councilmember Turner. Councilmember Turner noted the items were discussed at the Finance/Budget Committee meeting on October 5.

Councilmember Turner moved that the rules requiring ordinances to be read on three different days be suspended and that Ordinance No. 2022-30 be placed upon its final passage. Councilmember Steinbrink seconded the motion to suspend the rules.

Roll call: Ayes: Atton, Deacon, Press, Steinbrink, Turner.  
Nays: None.  
Motion carried.

Councilmember Turner moved to approve Ordinance No. 2022-30. Councilmember Press seconded the motion to approve Ordinance No. 2022-30. Councilmember Atton asked if the increases are in addition to the budget and how the budget links to appropriations. The process, to him, is not good. The increases were presented at the meeting verbally and should undergo the same scrutiny as the budget does.

Roll call: Ayes: Atton, Deacon, Press, Steinbrink, Turner.  
Nays: None.  
Motion carried.

Resolution No. 2022-31 “A Resolution Authorizing and Directing the Transfer of Certain Sums from the General Fund to the Capital Improvement Fund” was read by Councilmember Turner.

Councilmember Turner moved that the rules requiring ordinances to be read on three different days be suspended and that Resolution No. 2022-31 be placed upon its final passage. Councilmember Press seconded the motion to suspend the rules.

Roll call: Ayes: Atton, Deacon, Press, Steinbrink, Turner.  
Nays: None.  
Motion carried.

Councilmember Turner moved to approve Resolution No. 2022-31. Councilmember Deacon seconded the motion to approve Resolution No. 2022-31.

Roll call: Ayes: Atton, Deacon, Press, Steinbrink, Turner.  
Nays: None.  
Motion carried.

Resolution No. 2022-32 “A Resolution Exercising the First Option Year to an Existing Contract with Rumpke of Ohio, Inc. for Solid Waste Collection, Disposal and Recycling Services” was read by Mayor Schneider.

Councilmember Press moved that the rules requiring ordinances to be read on three different days be suspended and that Resolution No. 2022-32 be placed upon its final passage. Councilmember Atton seconded the motion to suspend the rules.

Roll call: Ayes: Atton, Deacon, Press, Steinbrink, Turner.  
Nays: None.  
Motion carried.

Councilmember Press moved to approve Resolution No. 2022-32. Councilmember Steinbrink seconded the motion to approve Resolution No. 2022-32. Councilmember Atton asked if the Village has \$10.5 million, why the Village can't pay for this. Mayor Schneider stated the Village used to pay for it and the Village had to stop when Sally Broome was Mayor. It is hard to take away a service and she does not know if we want to go down that road. Councilmember Press stated the long-range plan looks like a structural deficit.

Roll call: Ayes: Atton, Deacon, Press, Steinbrink, Turner.  
Nays: None.  
Motion carried.

Resolution No. 2022-33 “A Resolution Authorizing the Mayor to Enter into a Community Cost-Share Agreement with the Chagrin River Watershed Partners, Inc. for



Stormwater Monitoring, Watershed Planning and Flood Response” was read by Councilmember Turner. The Resolution was put on first reading.

Council Matters: Discussion regarding video recording of all meetings. Councilmember Atton stated if our objective is transparency, the village should be able to see what is happening. We video council meetings, why not all meetings? This would increase transparency and engagement. Councilmember Deacon stated minutes are better than watching the video. Councilmember Atton stated minutes are never comprehensive. Councilmember Deacon said the video can be hard to hear and written minutes are better and more user-friendly. Mayor Schneider noted that we may lose volunteers if we video them. Councilmember Turner provided some statistics. The Village has 26 committees and 4 sub-committees. These committees have over 100 residents on them, and they are not elected. She noted transparency has to do with people being honest and forthcoming. You don’t get better transparency through video than minutes. Councilmember Atton stated he wants people to know how their government works. Councilmember Deacon noted privacy could be hard for some people. Getting minutes on the website satisfies the goal and is less technical. The following information about hits to the Village’s YouTube videos of Village meetings covers a 90-day period following the broadcast. Councilmember Turner stated the July council meeting had 39 unique viewers with 7 during the meeting viewing for an average duration of 8 minutes. The August council meeting had 63 unique viewers, 7 during the meeting for an average of 30 minutes. The September council meeting had 60 unique viewers with 9 during the meeting for an average of 17 minutes. The September Advisory Committee meeting had 138 unique viewers with 20 during the meeting for an average of 20 minutes. The October Advisory Committee meeting had 68 unique viewers with 6 during the meeting for an average of 9 minutes. She is not convinced that there is a problem in need of a solution. Councilmember Steinbrink stated he looked at other similar communities and none of them are videoing every meeting. Accessibility and transparency are possibly being mixed here.

Business from the Audience: None.

There being no further business, it was moved by Councilmember Turner, seconded by Councilmember Steinbrink, and unanimously carried, that the council meeting be adjourned.

Roll call: Ayes: Atton, Deacon, Press, Steinbrink, Turner.  
Nays: None.  
Motion carried.

Respectfully submitted,

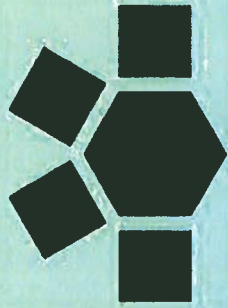


Beth DeCapite, Clerk

Approved:

A handwritten signature in blue ink, reading "Karen E. Schneider". The signature is written in a cursive style with a large initial 'K' and a long, sweeping underline.

Karen E. Schneider, Mayor



**Mayfield City Schools**

**EVERY STUDENT. EVERY DAY.**

# State of the Schools

2022-2023

Dr. Michael Barnes, Superintendent  
Mr. Scott Snyder CPA, Treasurer





# Mayfield City Schools

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## District Overview

- Enrollment Trend: 4,000 students (since 1980)
- Schools:
  - *Mayfield High School 9-12*
  - *Mayfield Middle School 6-8*
  - *Gates Mills Elementary K-5*
  - *Center Elementary K-5*
  - *Lander Elementary K-5*
  - *Millridge Elementary K-5*
  - *Preschool*



# Mayfield City Schools

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## District Overview cont . . .

- Mayfield City Schools oversees two consortium programs:
  - Excel TECC & CEVEC
  - Excel TECC offers 18 programs:

*Art and Communication	*Business and Hospitality	*Construction Technology	*Education & Training
*Engineering Environmental & Agricultural Systems	*Health & Science	*Human Services/Public Safety	
*Information Technology	*ITP-Information Technology & Programming	*Interactive Media	
*Digital Arts & Technology	*Business Academy Culinary Arts	*Marketing	*Welding
			*Auto Collision
*Allied Health	*Exercise Science	*License Practical	*Nursing
			*Medical Assisting





# **Mayfield City Schools**

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## **District State Report Card / Scale**

**Based on a 5 star rating scale.**

**5 Stars – Significantly exceeds state standards**

**4 Stars – Exceeds state standards**

**3 Stars – Meets state standards**





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## District State Report Card Highlights

Some highlights from the report card:

- **ACHIEVEMENT:** 4 of 5 Stars
- **PROGRESS:** 5 of 5 Stars
- **GAP CLOSING:** 5 of 5 Stars
- **GRADUATION:** 5 of 5 Stars
- **EARLY LITERACY:** 3 of 5 Stars



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## Early Literacy and COVID

19-20		K	1
20-21		K	1 2
21-22	K	1 2	3
22-23	1	2 3	4



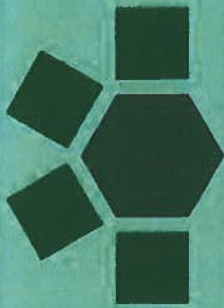


# Mayfield City Schools

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## Mayfield High School

- U.S. News and World Report named Mayfield High School among the best high schools in the nation
- Mayfield High School won the GreatSchools 2022 #CollegeSuccessAward for preparing our students for college and beyond
- Mayfield School offers 130 elective courses including 28 Advanced Placement (AP) courses



# Mayfield City Schools

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## Mayfield High School Rankings

Niche ranks nearly 100,000 schools and districts based on statistics and millions of opinions from students and parents.

A

### Overall Niche Grade

How are grades calculated?

Data Sources

A-

Academics

A-

Diversity

A

Teachers

A-

College Prep

B

Clubs & Activities

A

Administration

B+

Sports

B

Food

C+

Resources & Facilities





# Mayfield City Schools

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## Mayfield Middle School

- Paul Destino named OML Educator of the Year!
- Mayfield Middle School - 3 different circuits for 6<sup>th</sup> and 7<sup>th</sup>
  - S.T.E.A.M.  
(Science, Technology, Engineering, Arts, Math)
- 8<sup>th</sup> grade students have 29 elective courses for the students to choose from.



# Mayfield City Schools

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Gates Mills Elementary Highlights / Recognition

## State Report Card Data:

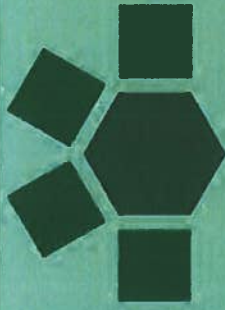
Achievement: 5/5 Stars

Progress: 5/5 Stars

Gap Closing: 5/5 Stars

*\*making Gates Mills Elementary our highest achieving elementary school*



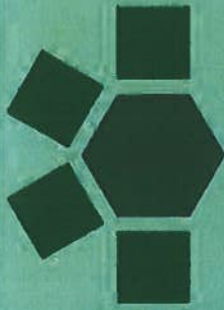


# Mayfield City Schools

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## Gates Mills Elementary Highlights / Recognition

- Gates Mills Elementary School ***Career Day***
  - students from EXCEL TECC shared their skill sets
  - Students enjoyed hands on experiences and were able to select the career they wanted to learn more about.
- Also had community members come in to share their expertise
- These careers included: engineer, nurse, chef/baker, police, doctor, dentist, firefighter, cosmetology, construction trades, dance and computer/technology.



# **Mayfield City Schools**

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**Gates Mills Elementary Highlights / Recognition**

## **School Resource Officer**

**Arch Kimbrew was named Ohio School Resource Officer of the Year for the State of Ohio.**





# **Mayfield City Schools**

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## **2022-2023 Continuous Improvement Priorities**

- 1. Student Achievement, Growth, and Engagement**
- 2. Professional Learning Communities**
- 3. Fiscal Stewardship and Effective/Efficient Operations**
- 4. Community Engagement**



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[www.mayfieldschools.org](http://www.mayfieldschools.org)

# READY

# COLLEGE CAREER LIFETIME

COLLABORATION

CRITICAL & CREATIVE THINKING

CURIOSITY

COMMUNICATION

SCHOLARSHIP

PERSONALIZATION





**Mayfield City Schools**  
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## ALIGNING FOR IMPACT 2022-23



- P1: STUDENT LEARNING & ACADEMIC EXCELLENCE
- P2: GROWING LEADERSHIP & PROFESSIONAL CAPACITY
- P3: FISCAL STEWARDSHIP & OPERATIONS
- P4: COMMUNITY RELATIONS & FAMILY PARTNERSHIPS



**Mayfield City Schools**

**EVERY STUDENT. EVERY DAY.**

**MR. SNYDER**

**Priority 4: EFFECTIVE and EFFICIENT  
OPERATIONS**



## P3: Vision Statement & Measure

Create the infrastructure and efficient/effective operations that support the vision of the district through reallocation and allocation of resources to teaching and learning as measured by:

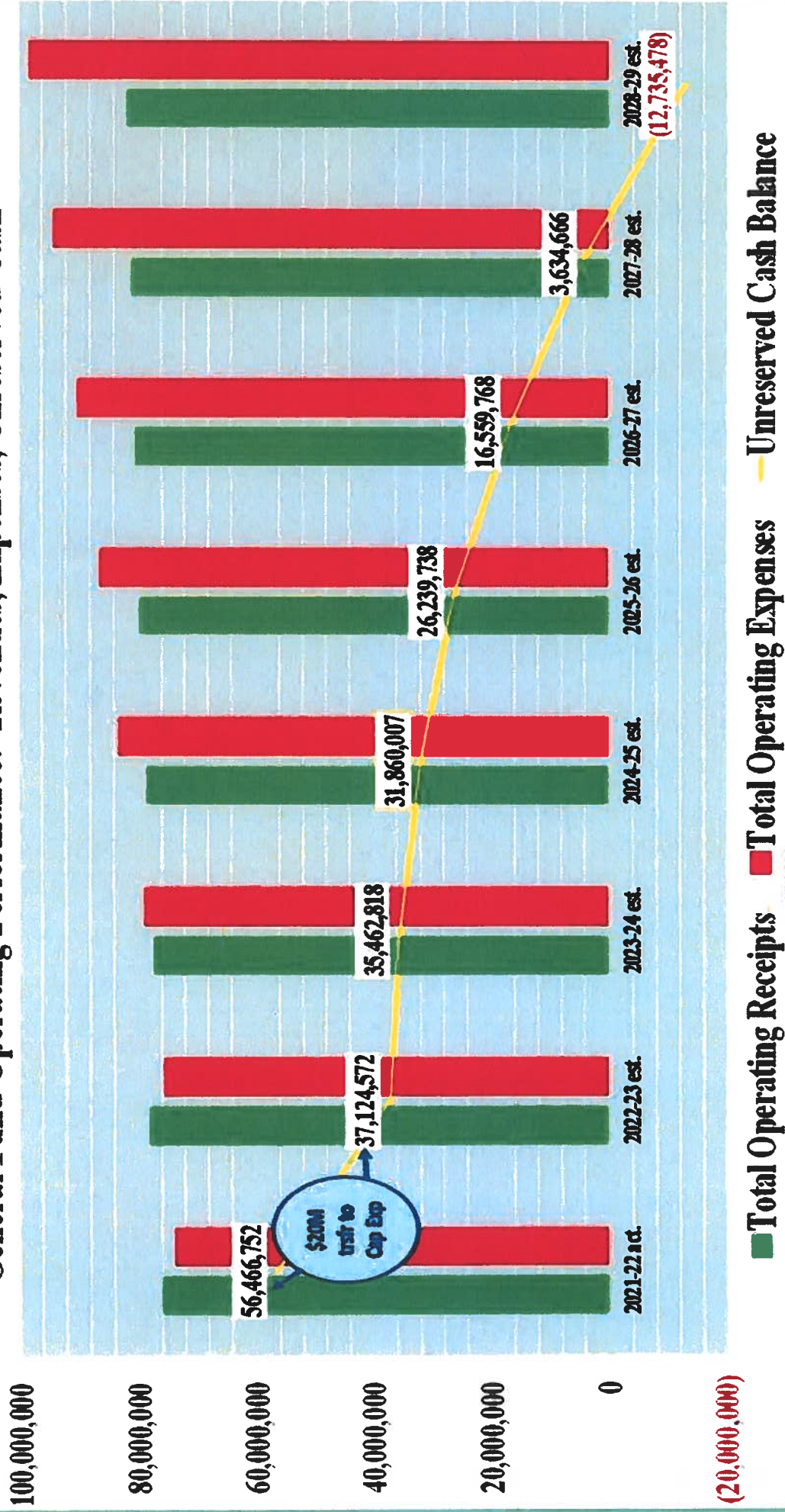
- 3-5 year levy cycles
- Expenditure growth rate to average 2%
- Resource allocation analysis
- ROAI (Return on Academic Investment)
- Millage (Tax) rates
- Number of shared services opportunities
- Market share

# Fiscal Stewardship & Operations

## 2022-23 Objectives

- Promote fiscal literacy to all district stakeholders – Board of Education, Cabinet, Administrative Team, Teachers, Support Staff, Community, etc.
- Develop a budgeting model that supports the strategic priorities at all levels while maintain focus on the District vision.
- Defer deficit spending (operating outflows exceeding operating inflows) in both fiscal years 2022-23 & 2023-24 to support a 5.0 mill operating levy in calendar year 2024.
  - ✓ **2021-22 Negotiated 4-year contracts with all bargaining units that met financial trending goals**
- ✓ **1<sup>st</sup> projected operating deficit is in 2023-24**
- Strategic use of one-time carryover funds to support All-Access Learning capital improvements.
  - ✓ **2021-22 Cash carryover = \$56M**

# General Fund Operating Performance: Revenues, Expenses, Unreserved Cash





# OCTOBER 2021 FIVE-YEAR FORECAST PROJECTION

		Operating				Cash		Suprlus or		Millage Equivalent Operating Deficit, 5.0 Mill Levy in Assume 1-mill CY2024, Assume Construction "070" Revised				NOTES	
Fiscal Year		Revenue	Operating Expenses	Operating Expenses	Operating Expenses	Carryover	Carryover	(Deficit)	(Deficit)	Assume 1-mill = \$1.4M	1-mill = \$1.4M	Fund	Carryover		
1	2021-22	76,355,295	(74,137,767)	(74,137,767)	(74,137,767)	56,681,100	56,681,100	2,217,528	2,217,528				56,681,100	Current CBA Expires	
2	2022-23	77,190,977	(76,831,203)	(76,831,203)	(76,831,203)	57,040,874	57,040,874	359,774	359,774			(20,000,000)	37,040,874		
3	2023-24	78,077,138	(80,257,558)	(80,257,558)	(80,257,558)	54,860,454	54,860,454	(2,180,420)	(2,180,420)	1.56			34,860,454	5.0 mill Levy CY2024	
4	2024-25	79,253,260	(83,527,409)	(83,527,409)	(83,527,409)	50,586,305	50,586,305	(4,274,149)	(4,274,149)	3.05	3,500,000		34,086,305		
5	2025-26	80,731,163	(87,224,589)	(87,224,589)	(87,224,589)	44,092,879	44,092,879	(6,493,426)	(6,493,426)	4.64	7,000,000		34,592,879	Successor CBA Expires	
6	2026-27	81,172,676	(90,989,569)	(90,989,569)	(90,989,569)	34,275,986	34,275,986	(9,816,893)	(9,816,893)	7.01	7,000,000		31,775,986		
7	2027-28	81,759,488	(94,961,443)	(94,961,443)	(94,961,443)	21,074,031	21,074,031	(13,201,955)	(13,201,955)	9.43	7,000,000		25,574,031		
8	2028-29	82,461,523	(99,185,914)	(99,185,914)	(99,185,914)	4,349,640	4,349,640	(16,724,391)	(16,724,391)	11.95	7,000,000		15,849,640		
9	2029-30	83,055,037	(103,601,438)	(103,601,438)	(103,601,438)	(16,196,761)	(16,196,761)	(20,546,401)	(20,546,401)	14.68	7,000,000		2,303,239	Successor CBA Expires	

## KEY ASSUMPTIONS:

- \* Assumes 2% Base raise, no disruption to Steps, no changes to health insurance (including 7% cap)
- \* Assumes current staffing levels sufficient to deploy academic and operational programs.

**FACTORS USED TO DETERMINE THE MILLAGE RATE (LEVY)**

1-mill equals: 1,400,000  
Levy Duration Expressed in Years: 4  
Year over Year Expenditure Change: 3,000,000  
Year over Year Percentage Change: 4.50%  
Structural Operating Deficit: (4,000,000)

	Year			
Future Year 1:	3,000,000			3,000,000
Future Year 2:	3,135,000			6,270,000
Future Year 3:	3,291,750	3,291,750		9,875,250
Future Year 4:	3,456,338	3,456,338	3,456,338	13,825,350
Cumulative	12,883,088	9,883,088	6,748,088	32,970,600

Annual Operating Revenue needed: 8,242,650  
Annual Structural Deficit Revenue needed: 1,000,000

8,242,650 8,242,650 8,242,650 32,970,600  
1,000,000 1,000,000 1,000,000 4,000,000

Operating Millage: 5.89  
Deficit Millage: 0.71

**TOTAL MILLAGE:**

**6.60**



District Name	Performance INDEX	District Percent Of Students With Disabilities FY21	District Percent Of Students With Limited English Proficiency FY21	District Percent Of Students With Disabilities FY21	District Median Income TY18	District Average Income TY18	District Class 1 Effective Millage Inc'l JVS TY20	District Local Tax Effort Index FY21	District Total Expenditure Per Pupil FY21
Solon City	110.10	12.21%	2.93%	10.29%	57,344	128,130	50.38	0.90	16,639
Rosky River City	108.00	10.04%	3.59%	11.42%	51,674	116,063	37.70	0.71	16,162
Shagrin Falls Exempted Village	107.90	3.27%	0.80%	10.53%	66,383	211,727	52.08	0.60	16,746
Bay Village City	104.90	5.75%	0.15%	10.99%	63,321	141,846	46.55	0.69	14,677
Bracksville-Broadview Heights City	104.80	9.71%	1.95%	10.84%	52,589	124,847	39.49	0.67	14,270
Beachwood City	104.70	13.42%	4.68%	13.73%	62,949	146,477	37.17	0.42	21,122
Orange City	100.90	12.72%	3.04%	14.27%	80,276	314,114	40.57	0.37	24,291
Cuyahoga Heights Local	100.90	24.42%	0.50%	9.64%	40,229	70,894	30.18	0.71	18,339
Independence Local	99.50	7.71%	1.30%	11.25%	50,274	103,090	31.54	0.69	17,993
North Royalton City	98.80	13.68%	3.80%	9.51%	45,321	78,881	37.70	0.90	12,876
Westlake City	98.30	12.25%	4.59%	12.38%	60,587	122,443	28.30	0.49	16,140
Strongsville City	98.10	14.38%	3.95%	11.26%	48,562	86,891	42.25	0.87	14,062
Olmsted Falls City	92.60	13.99%	0.35%	14.85%	44,651	71,559	55.11	0.92	13,020
Lakewood City	91.20	30.50%	5.07%	16.49%	41,394	64,626	45.51	0.82	17,652
Fairview Park City	90.00	25.17%	2.03%	15.04%	44,237	67,770	53.76	0.99	14,003
Mayfield City	90.00	22.93%	2.93%	16.28%	44,517	103,312	45.70	0.90	16,915
North Olmsted City	85.20	40.86%	6.10%	14.94%	39,249	59,183	49.34	1.23	17,217
Shaker Heights City	83.90	33.66%	1.15%	14.29%	46,639	139,297	86.14	1.16	20,466
Berea City	81.00	25.65%	2.32%	17.24%	38,498	55,680	41.73	1.07	15,103
Parna City	76.80	39.38%	4.27%	16.15%	36,002	50,811	48.76	1.28	15,419
Brooklyn City	75.70	43.82%	9.07%	18.84%	33,136	46,467	50.47	1.19	14,816
South Euclid-Lyndhurst City	69.00	56.94%	1.45%	18.87%	39,713	64,366	65.49	1.33	18,772
Cleveland Heights-University Heights City	66.90	100.00%	1.32%	19.33%	38,352	78,970	78.32	1.46	21,669
Bedford City	62.70	56.77%	1.72%	19.71%	32,519	44,485	41.79	1.23	17,776
Warrensville Heights City	61.80	100.00%	0.98%	18.91%	27,307	36,637	51.82	1.02	20,099
Richmond Heights Local	61.30	75.99%	1.10%	15.22%	35,672	53,567	53.40	1.57	18,094
East Cleveland City School District	59.00	100.00%	0.00%	25.67%	22,444	29,059	59.31	1.90	22,426
Maple Heights City	58.10	99.95%	0.09%	19.10%	28,134	36,037	58.68	1.45	12,871
Euclid City	56.40	100.00%	0.10%	21.80%	29,241	39,760	61.61	1.38	14,647
Cleveland Municipal	54.10	99.95%	10.39%	23.60%	26,644	42,212	48.60	0.91	19,046
Gurfield Heights City Schools	50.00	88.08%	0.97%	20.32%	29,774	38,401	64.50	1.62	13,232





# Mayfield City Schools

EVERY STUDENT. EVERY DAY.

## Facility Investment, 3 Guiding Principles

- 1.) Program Enhancements
- 2.) Safety & Security
- 3.) Infrastructure

### Facility Investments since 2007

2007-2009, \$14.3M      2010-2013, \$33.4M

2015-2017, \$8.0M      2018-2020, \$19.0M

**TOTAL INVESTMENT: \$74.7M**

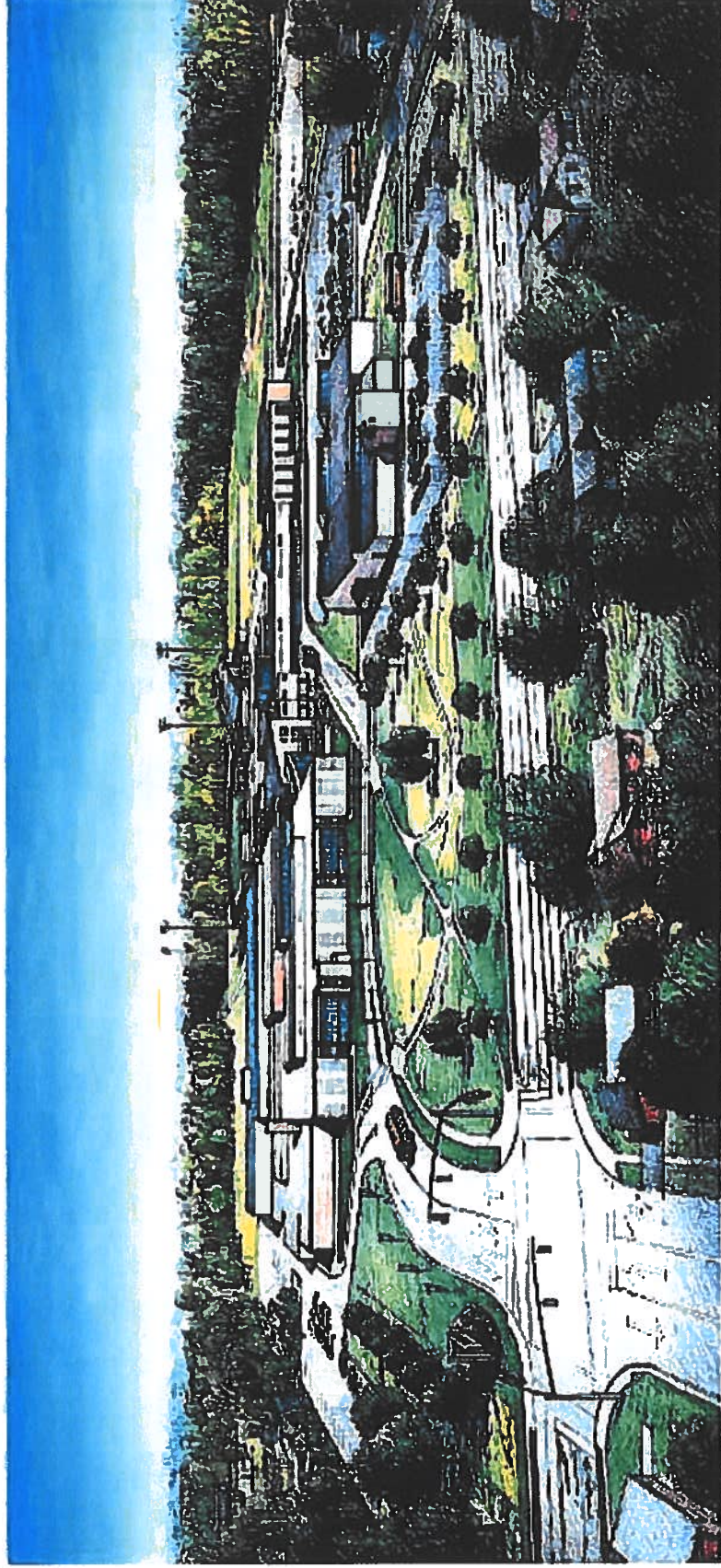
## **Fiscal Stewardship & Operations**

### **Capital Projects being considered from \$20M Cash Reserves**

- ✓ **Miner Rd. realignment**
- ✓ **Cuyahoga East Vocational Education Compact (CEVEC) relocation to the HS campus.**
  - An addition to the Mayfield Innovation Center
- ✓ **Lander Elementary Facility Improvements**
  - Internal renovations & reorganization to classroom spaces, addition of elevator, renovation of courtyard & media center, furniture, etc.
- ✓ **Center Elementary Facility Improvements**
  - Building addition to accommodate new classrooms, Internal renovations & reorganization to classroom spaces, addition of elevator, furniture, etc.

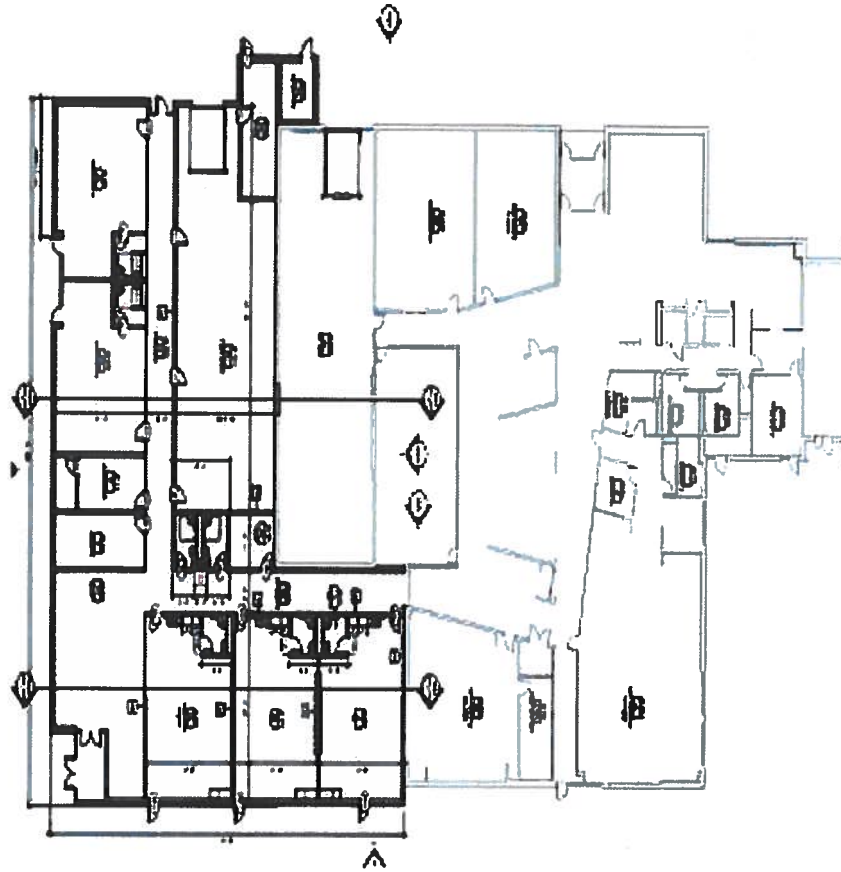


# Miner Road Alignment-Rendition

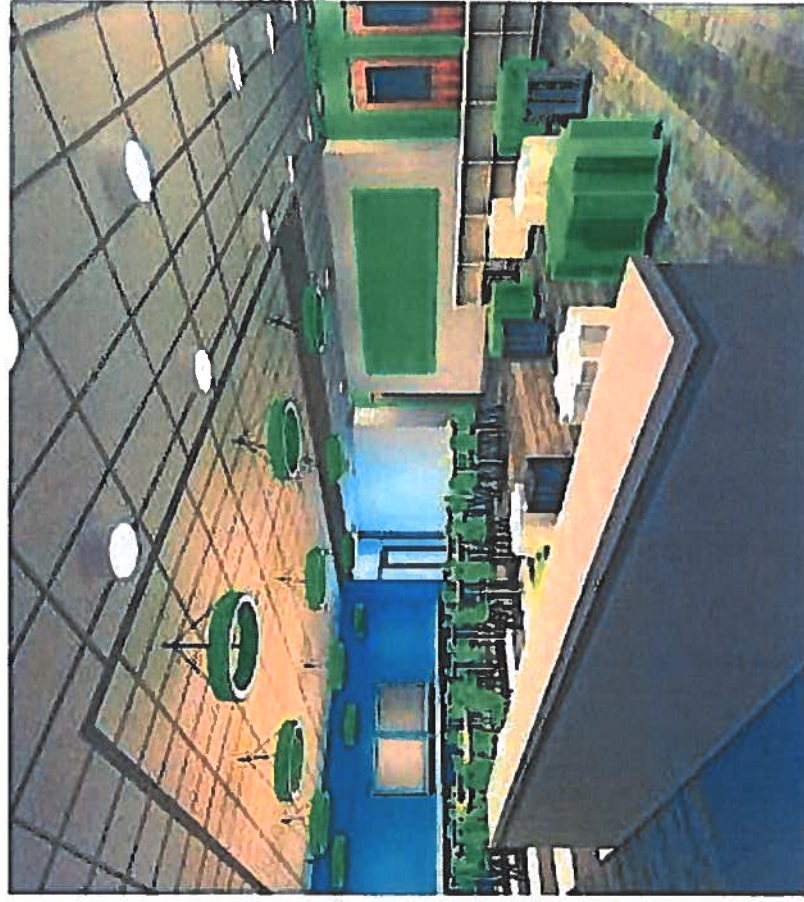
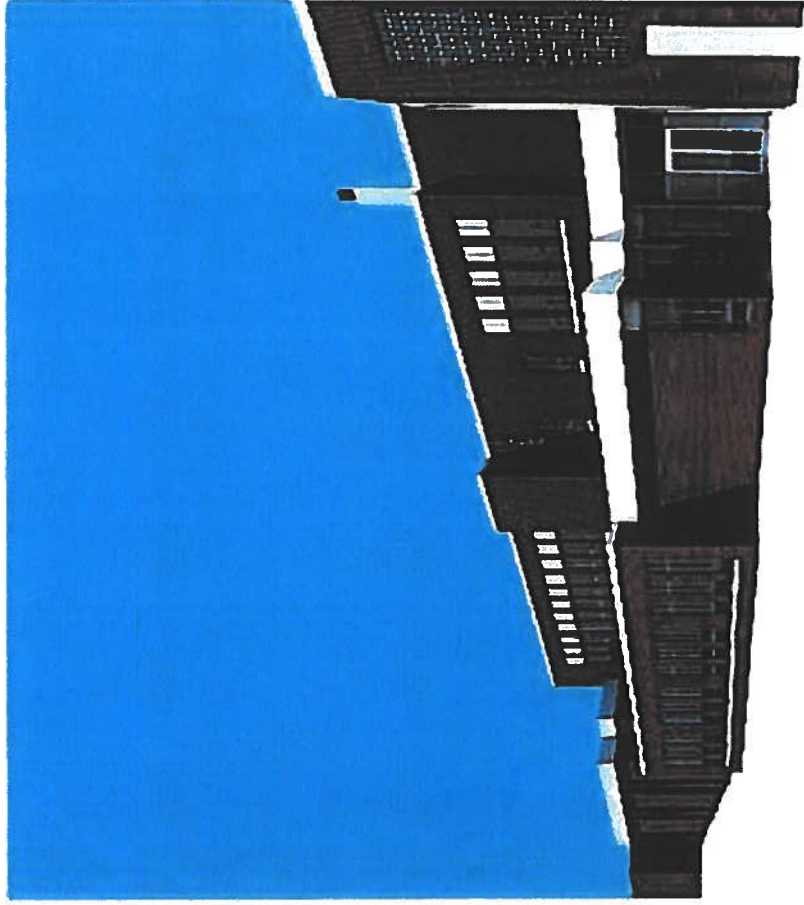




# Innovation Center - CEVEC Addition



## Center School Facility Improvements





# Lander Elementary Facility Improvements

100% of 100%



200% of 100%



50% of 100%



LANDER ELEMENTARY RENOVATIONS  
 NEED CENTER, UPPER SPACE  
 tda  
 PROJECT 1000000000

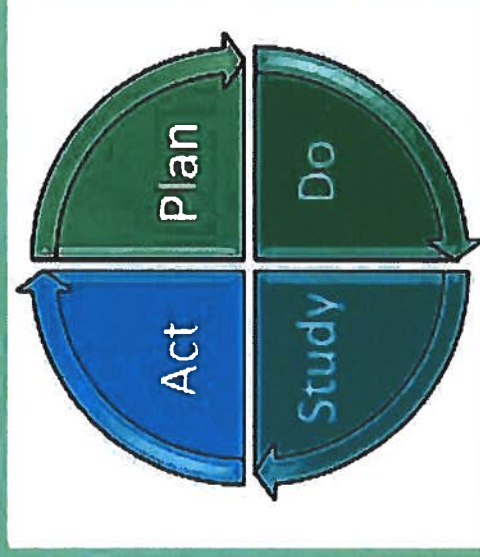


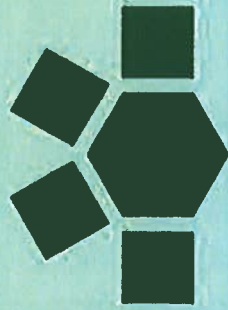


# Mayfield City Schools

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## Progress Monitoring Process





**Mayfield City Schools**

**EVERY STUDENT. EVERY DAY.**

**Questions?**

**2022-2023**

**Dr. Michael Barnes, Superintendent  
Mr. Scott Snyder CPA, Treasurer**